

10th May 2012

Juliana O'Connor-Connolly, JP
Hon. Deputy Premier & Minister of District Administration, Works, Lands & Agriculture
Government Administration Building
Elgin Avenue
Grand Cayman

Dear Hon. Deputy Premier:

**SUBJECT: GEORGE TOWN LANDFILL REMEDIATION – 3rd PARTY REVIEW &
PROPOSED WASTE MANAGEMENT FACILITY MASTER PLAN**

On behalf of Dart Realty (Cayman) Ltd. (DRCL), I wanted to take this opportunity to commend the Ministry and Department of Environmental Health Staff for their guidance and cooperation on the proposed remediation plans for the George Town Landfill (GTLF) and master plan for the proposed Waste Management Facility (WMF). We have been working very closely with the Department of Environmental Health on both of these projects and we are very appreciative of their continuing assistance.

However, we are mindful of the limited time and resources that DEH staff have, given the many demands placed on them. Further, we are aware that in many jurisdictions, additional third party assistance is included in offers to governments when reviewing public-private partnerships. Accordingly, DRCL would like to provide similar assistance to the Ministry and DEH.

Third Party Review

Specifically, on behalf of the DEH, DRCL proposes to engage an independent consultant to undertake four (4) primary tasks as follows:

1. Familiarize themselves with the existing available information and documentation on the GTLF and WMF.
2. Undertake a 3rd party review of the proposed closeout & aftercare strategy for the GTLF against North American based practice and guidelines.
3. Assist the DEH in establishing their requirements (based on incoming waste stream data and potential future management and regulation) for the WMF. The consultant will be required to review the need and documentation with a view to achieving a mutually agreeable WMF masterplan.
4. Assist Government in developing a White Paper/Discussion Brief for potential divestment and privatization of the solid waste management sections of the WMF with DEH as regulator.

In addition, if you or your staff deem appropriate, we would also be prepared to fund additional consultant scope to include the following:

- Conduct a GTLF close-out and aftercare workshop, to be attended by 3rd party reviewer
- Review the engineering aspects of the WMF Environmental Impact Assessment on behalf of the DEH
- Prepare a 3rd party review of the detailed engineering design of the WMF to assist the DEH in its review

The consultant we would engage is Conestoga-Rovers & Associates (CRA). CRA is one of three (3) independent consultants that were pre-approved by the Environmental Advisory Board during the EIA consultant selection process for the WMF.

Additional Assistance with GTLF Operations

DRCL is also prepared to offer additional resources at the GTLF, not only to assist DEH in operations, but to help inform our review of the site conditions. We believe that all of these smaller projects will reduce the demands placed on scarce Government resources and provide some additional work/contracts for local companies. With your agreement, we would like to proceed with the following efforts:

1. Provision of temporary capping for completed areas
2. Provision of temporary soil bunds to limit contaminated surface water reaching the North Sound and dykes
3. Commence composting yard waste at GTLF
4. Removal of waste tires from the GTLF
5. Commence Environmental Investigation of the GTLF
6. Commence a Waste Characterization Study at GTLF
7. Survey/appraise equipment which may be reused at WMF

With your agreement, DRCL is prepared to proceed with any/all of these works at DRCL's cost. We are prepared to commence works immediately and look forward to your reply/approval. We would be pleased to meet with you and/or your staff to discuss further details and answer any questions you may have.

Yours truly,



Christine Maltman, MCIP, AICP
Senior Manager – Projects Coordinator

cc. Hon Premier
Hon Minister of Health, Environment, Youth, Sports & Culture
Hon Minister of Education, Training and Employment
Chief Officer, District Administration, Works, Lands & Agriculture
Director, Department of Environmental Health
Jackie Doak - Chief Operating Officer, DRCL